

Building Berkshire Together – New Hospital Programme



Update for Overview & Scrutiny Committee, West Berkshire Council
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1. Introduction

- 1.1 The Royal Berkshire Foundation Trust (RBFT) is one of 48 Trusts on the Hospital Infrastructure Programme (HIP) 2 which is now called the New Hospital Programme (NHP). We have been placed on cohort 4 which means we are scheduled for construction between 2025-2030.
- 1.2 There is a 3 stage process to secure funding for the new development, in line with the HM Treasury Green Book for Business Cases.
 - (a) The Strategic Outline Case (SOC) which makes the case for change and was submitted on 21st December 2020. The SOC proposed taking 3 options forward. Options 4 and 5 are redevelopment on site and option 6 is a new build off site. Land being explored include Thames Valley Science Park and Green Park but the OBC process may explore further options. This has yet to be formally reviewed by the New Hospital Programme Team.
 - (b) The Outline Business Case (OBC) stage which explores in depth the case for a number of options and works with stakeholders to agree a preferred option which demonstrates value for money for the population. We are awaiting approval and funding from the New Hospital Programme Team to proceed to this next stage. There has been a delay to progress for all sites in cohort 4 while the New Hospital Programme support issues rising in earlier cohorts and establish stronger benefits of a national programme through centralised processes.
 - (c) The Full Business Case (FBC) which goes out to procure the resources required to build the new development once the Outline Business Case has been approved.

2. Enabling work

3.1 Work is progressing on key areas of dependencies, such

- 3.1.1 Updating our Clinical Services Strategy since the pandemic
- 3.1.2 Developing innovative digital strategies to support our new Clinical Services Strategy
- 3.1.3 Recruiting patient, community and staff leader(s) to work in partnership with programme clinical and operational leadership.
- 3.1.4 Publishing our Green Plan in February 2022 and working with the University of Reading to achieve an updated ambitious target of Net Zero Carbon in scope 1&2 by 2030.
- 3.1.5 Development of options within a reduced funding envelop, as requested by the New Hospital Programme.
- 3.1.6 Space optimisation
 - 3.1.6.1 The development of the Harborne building at the University of Reading. The Trust has leased this building to provide additional off site pathology space and administration space. This will facilitate enabling decanting and moving staff from buildings which are not fit for purpose.
 - 3.1.6.2 Application of hybrid working, refurbishment, virtual clinical support and increased use of our satellite sites.

3. Communications and Engagement

4.1 We have been

- 4.1.1 building a network of stakeholders interested in playing a role
- 4.1.2 holding open engagement events
- 4.1.3 developing a framework for co-production
- 4.1.4 engaging with Healthwatch
- 4.1.5 recruiting to a full time post to support this work
- 4.1.6 reporting progress to health and wellbeing boards

4. Next Steps

5.1 Operationalising the new Clinical Services Strategy

5.2 Gaining security on funding from the New Hospital Programme

5.3 Commencing the OBC process

5.4 Progressing enabling works outlined above

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